

**Capacity Building for Results (CBR) Program
World Bank / Ministry of Finance, Kabul, Afghanistan**

Date: September 24, 2025

To Whom It May Concern,

This letter is to formally confirm that Mr. Ziaulhaq Asar served as an Administrative Officer with the Capacity Building for Results (CBR) Program, funded by the World Bank at the Ministry of Finance, Kabul, Afghanistan, from July 2016 to June 2018.

During his tenure, Mr. Asar held direct responsibility for procurement, logistics, contract management, and asset verification processes. His performance consistently reflected professionalism, accountability, and adherence to both World Bank and Government of Afghanistan regulations. Under my supervision, Mr. Asar successfully managed and oversaw the following activities:

- Executed large-scale procurement and bidding processes, including acquisition of more than 1,000 laptops from international suppliers through competitive bidding, evaluation, and award of contracts.
- Directed asset verification and delivery oversight, ensuring that all items procured were inspected, logged, and distributed in full compliance with World Bank standards and government requirements.
- Managed transportation and logistics services, including fleet operations, scheduling, compliance monitoring, and emergency crisis-response coordination.
- Oversaw procurement of office and IT equipment, stationery, and vehicles, with transparent documentation, inventory tracking, and audit-ready reporting.
- Maintained operational continuity during crisis periods, ensuring delivery of goods and services while upholding accountability and transparency.

Mr. Asar demonstrated integrity, efficiency, and strong organizational skills throughout his service, and his contributions significantly supported the objectives of the CBR Program. This confirmation is issued upon his request for professional purposes.

Sincerely,

Dr. Najibullah Wardak
Director
Capacity Building for Results (CBR) Program
World Bank / Kabul, Afghanistan
Phone: 571- 722 - 0143
Email: dr_najib2007@yahoo.com

